



**SAN FRANCISCO  
HUMAN SERVICES AGENCY**

**MEMORANDUM**

Department of Benefits  
and Family Support

Department of Disability  
and Aging Services

Office of Early Care  
and Education

P.O. Box 7988  
San Francisco, CA  
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[www.SFHSA.org](http://www.SFHSA.org)



**London Breed**  
Mayor

**Trent Rhorer**  
Executive Director

<b>TO:</b>	DISABILITY AND AGING SERVICES COMMISSION				
<b>THROUGH:</b>	KELLY DEARMAN, EXECUTIVE DIRECTOR				
<b>FROM:</b>	CINDY KAUFFMAN, DEPUTY DIRECTOR ESPERANZA ZAPIEN, DIRECTOR OF CONTRACTS				
<b>DATE:</b>	MARCH 2, 2022				
<b>SUBJECT:</b>	NEW GRANT: <b>EVICTION DEFENSE COLLABORATIVE</b> (NON-PROFIT) CONTINUING HOUSING SUBSIDIES FOR OLDER ADULTS AND ADULTS WITH DISABILITIES				
<b>GRANT TERM:</b>	3/01/2022 – 6/30/2024				
<b>GRANT AMOUNT</b>	<u>New</u>		<u>Contingency</u>		<u>Total</u>
	\$5,192,504		\$519,250		\$5,711,754
<b>ANNUAL AMOUNT</b>	<u>FY 21/22</u>	<u>FY 22/23</u>	<u>FY 23/24</u>		
	\$701,738	\$2,245,383	\$2,245,383		
<b>FUNDING SOURCE</b>	<u>County</u>	<u>State</u>	<u>Federal</u>	<u>Contingency</u>	<u>Total</u>
<b>FUNDING</b>	\$5,192,504			\$519,250	\$5,711,754
<b>PERCENTAGE</b>	100%				100%

DS  
EE

The Department of Disability and Aging Services (DAS) requests authorization to enter into a new grant with Eviction Defense Collaborative for the period of March 1, 2022 through June 30, 2024, in an amount of \$5,192,504, plus a 10% contingency for a total amount not to exceed \$5,711,754. The purpose of this grant is to continue the provision of housing subsidies to older adults and adults with disabilities in order to assist them in stabilizing current housing or gain access to new housing.

## **Background**

The challenge of maintaining safe, affordable housing disproportionately affects older adults and adults with disabilities. Older adults and adults with disabilities face an ongoing struggle to maintain stable housing in San Francisco due to increasing rents and a limited supply of safe, affordable housing.

In response to this need, DAS began a housing subsidy program in 2015 with the inaugural provider being Q Foundation. The program was designed to address disparity by identifying older adults and adults with disabilities who are at risk of eviction and help stabilize their housing situation through the use of a housing subsidy payment. This year, Q Foundation is exiting service provision as a part of their business model, and is terminating their contract with DAS effective May 1, 2022. DAS has identified a new provider, Eviction Defense Collaborative (EDC), and is establishing this grant agreement so that EDC can continue to provide housing subsidies for participants previously being served by Q Foundation.

The program model is designed to provide an average monthly housing subsidy of \$800 per month for clients participating in the program. The current range of subsidy being paid on behalf of participants is between \$200 to \$1,200 per month. The existing program is currently serving 205 participants.

## **Services to be Provided**

The Housing Subsidy for Older Adults and Adults with Disabilities Program shall include the following five components: (1) Program Infrastructure - administrative support of the program, (2) Client Identification and Eligibility – policies used to define eligibility and other client centered procedures, (3) Housing Subsidy Payments – criteria for subsidy amounts and payments, (4) Housing Subsidy Recertification – process used to ensure clients continue to meet eligibility requirements, and (5) Case Planning – actions identified to further stabilize clients’ housing situation through connection with support, legal, social, medical, and other services.

In addition, the Grantee will execute a transition plan in the months of March and April to ensure seamless transfer of existing participants from Q Foundation and begin payments of housing subsidy on May 1, 2022.

The Grantee’s main location is at 1338 Mission Street, 4<sup>th</sup> floor, San Francisco, CA 94103.

## **Selection**

Grantee was selected through RFP #974 issued November 12, 2021.

## **Funding**

Funding for this grant is provided through local Fund.

## **ATTACHMENTS**

Appendix A- Services to be Provided

Appendix B- Program Budget

## APPENDIX A – SERVICES TO BE PROVIDED BY GRANTEE

### Eviction Defense Collaborative

#### CONTINUING HOUSING SUBSIDY FOR OLDER ADULTS AND ADULTS WITH DISABILITIES

**March 1, 2022 through June 30, 2024**

#### I. Purpose of Grant

Older adults and adults with disabilities face an ongoing struggle to maintain stable housing in San Francisco due to increasing rents and a limited supply of safe, affordable housing. By providing housing subsidies, this grant prevents homelessness by identifying older adults and adults with disabilities in unstable housing situations and providing financial assistance to help stabilize them.

#### II. Definitions

Adult with a Disability	A person 18 to 59 years of age living with a disability.
AMI	Area Median Income for the area containing San Francisco is a figure established by the United States Department of Housing and Urban Development on an annual basis. The City of San Francisco's Mayor's Office on Housing (sf-moh.org) publishes an AMI chart each year.
At Risk of Institutionalization	To be considered at risk of institutionalization, a person must have, at a minimum, one of the following: 1) functional impairment in a minimum of two Activities of Daily Living (ADL): eating, dressing, transfer, bathing, toileting, and grooming; or 2) or a medical condition to the extent requiring the level of care that would be provided in a nursing facility; or 3) be unable to manage his/her own affairs due to emotional and/or cognitive impairment, evidenced by functional impairment in a minimum of three Instrumental Activities of Daily Living (IADLs): preparing meals, managing money, shopping for groceries or personal items, performing housework, using a telephone.
CA GetCare	A web-based application that provides specific functionalities for contracted agencies to use to perform consumer intake/assessment/enrollment, record service objectives, run reports, etc.
CARBON	Contracts Administration, Reporting and Billing On Line System
City	City and County of San Francisco, a municipal corporation.
Communities of Color	An inclusive term and unifying term for persons who do not identify as White, who have been historically and systemically disadvantaged by institutionalized and interpersonal racism.
DAS	Department of Disability and Aging Services
Disability	A condition or combination of conditions that is attributable to a mental, cognitive or physical impairment, including hearing and visual impairments, that results in substantial functional limitations in one (1) or more of the following areas of major life activity: a) Self-care: activities of daily living (ADL), and instrumental activities of daily living (IADL); b) Capacity for independent living and self-direction; c) Cognitive functioning, and emotional adjustment.
Existing Participants	Program participants who are being provided services by Q Foundation

	and who will be transitioned to Grantee’s program.
Grantee	Eviction Defense Collaborative
HSA	Human Services Agency of the City and County of San Francisco
LGBTQ+	An acronym/term used to refer to persons who self-identify as non - heterosexual and/or whose gender identity does not correspond to their birth sex. This includes, but is not limited to, lesbian, gay, bisexual, transgender, genderqueer, and gender non-binary.
Low Income	Having income at or below 300% of the federal poverty line defined by the federal Bureau of the Census and published annually by the U.S. Department of Health and Human Services. This is only to be used by consumers to self-identify their income status, not to be used as a means test to qualify for the program.
New Participants	Program Participants who have not been transitioned from Q Foundation’s pre-existing program and are enrolled independently by Grantee into Grantee’s program
OCM	Office of Contract Management, Human Services Agency
Older Adult	Person who is 60 years or older, used interchangeably with senior
OCP	Office of Community Partnerships
Senior	Person who is 60 years or older, used interchangeably with older adult
Socially Isolated	Having few social relationships and few people to interact with regularly.
SOGI	Sexual Orientation and Gender Identity; <i>Ordinance No. 159-16</i> amended the San Francisco Administrative Code to require City departments and contractors that provide health care and social services to seek to collect and analyze data concerning the sexual orientation and gender identity of the clients they serve ( <i>Chapter 104, Sections 104.1 through 104.9.</i> )
Unduplicated Consumer (UDC)	A unique consumer/client/participant receiving a housing subsidy services and reflected via enrollment in CA GetCare.

### III. Target Population

Services must target older adults and adults with disabilities who are members of one or more of the following target groups that have been identified as demonstrating the greatest economic and social need. In particular:

- Persons with low income
- Persons who are socially isolated
- Persons with limited English speaking proficiency
- Persons from Communities of Color
- Persons who identify as LGBTQ+
- Persons at risk of institutionalization

**IV. Eligibility for Services**

In order to obtain housing subsidy services, an individual must meet the following criteria:

- A. A resident of San Francisco
- B. Aged 60 and above or aged 18 to 59 with a disability
- C. At an income level of 50% of AMI or below
- D. Lacking stable housing or at risk of homelessness
- E. Not currently receiving duplicative housing subsidy services
- F. Has a need for housing subsidy and is willing to participate in the program

**V. Location and Time of Services**

Services will be provided at 1338 Mission Street, 4<sup>th</sup> Floor San Francisco, CA, 94103, Monday through Friday, during regular office hours of 9:00am to 5:00pm, excluding holidays.

**VI. Description of Services**

**A. Program Transition Plan:**

Currently, 205 participants (Existing Participants) are being provided housing subsidies by Q Foundation. Q Foundation will be exiting direct services provision, with their contract with HSA/DAS terminating on May 1<sup>st</sup>, 2022. By establishing this grant agreement:

- Grantee agrees to enroll all participants currently enrolled with Q foundation into Grantee’s program.
- DAS is responsible for supplying Grantee with the client/payee information necessary for Grantee to provide services.
- DAS certifies that the Existing Participants’ current subsidy amounts were calculated as of January 2022 and authorizes Grantee to process payments for these amounts until housing subsidy recertification is completed.
- Grantee will complete a housing subsidy recertification of all Existing Participants transitioning to Grantee’s program. Recertification of clients may start as soon as March 1, 2022 with all clients having completed the process by January 31, 2023.
- Grantee shall have until September 1, 2022 to establish program policies and procedures as described in Sections VI(B-F) below.
- For Existing Participants, to the extent that Section VI(A) differs from the description of services as described in Sections VI(B-F), Grantee will work collaboratively with assigned program analyst to address challenges.

Operations of the housing subsidy program shall include the following five components: Program Infrastructure, Client Identification and Eligibility, Housing Subsidy Payments, Housing Subsidy Recertification, and Case Planning.

**B. Program Infrastructure:**

- Ability to provide administrative assistance, data entry, database maintenance, processing of invoices, and to make payments to landlords.
- Program policies and procedures including all accounting procedures and reporting functions needed to administer housing subsidy program.
- A dedicated database to capture care planning, case management, client information tracking, and dollars spent for clients on housing subsidies.

**C. Client Identification and Eligibility:**

- Policies and procedures clearly defining eligibility criteria, application, decision and award process, recertification process.
- Clear policies and procedures for waitlists and other program functions, as needed.

**D. Housing Subsidy Payments:**

- Rental subsidies for New Participants shall average \$800 per household, per month, across all participants in the program. The subsidy should be set at the lowest possible amount needed to stably maintain the household.
- Eligible payments include: rental subsidy, move-in costs (for assistance verified by lease agreement and associated with a participant moving from current unit to a safer or more affordable housing unit, amount not to exceed \$5000, one time only), and back rent (participants who enroll into the program with back rent needs, may have up to 3 months of back rent paid, one time only, amount to be verified by the lease agreement and written communication with the landlord).
- Rent limits for New Participants should conform to HUD Fair Market Rents for San Francisco HUD FMR Metro Area.
- The subsidy amount is determined by each household's income to rent ratio. The goal will be to use the rental subsidy to bring the household income to rent ratio to 30%. In cases where an \$800 monthly subsidy is insufficient to maintain housing, recipients can elect to pay up to 50% of income toward the tenant portion of rent. Essential medical payments (insurance, prescriptions, medical bills) and payments that are legally obligated (spousal support, child support) should be excluded from income available for subsidy calculation. For Existing Participants, Grantee shall have until January 1, 2023 to assess the household income to rent ratio.
- For New Participants receiving a subsidy above \$800, clear documentation of their eligibility and needs for the increased subsidy should be available, as well as a plan to reduce the subsidy. During periods where the monthly subsidy is above \$800, clients will undergo recertification every 3 months.
- For Existing Participants receiving a subsidy above \$800, Grantee has until January 1, 2023 to secure clear documentation of eligibility and needs for increased subsidy as well as generate a plan to reduce the subsidy. For Existing Participants where the monthly subsidy is above \$800, EDC will begin recertification no later than January 1, 2023 and Existing Participants will undergo recertification every 3 months thereafter.
- Grantee will work to ensure sub-standard housing issues are addressed. When evaluating potential housing, units with serious code violations must be excluded. At a minimum, an apartment

inspection checklist will be utilized to ensure that units meet minimum safety guidelines. If participants are living in sub-standard housing, subsidy could be used to pay rent on a new unit.

- Ensure that the housing subsidies paid for all participants are reasonable, prudent, and properly procured.

**E. Housing Subsidy Recertification:**

- The subsidy must be recertified annually at minimum, and more frequently if there are concerns about the household's non-compliance, lack of progress, or if sub-standard housing or safety issues are present. New Participants with short term needs will be recertified more frequently than participants with long term needs. Existing Participants with short term needs will be recertified as described in Section VI(A) above.
- The subsidy may be renewed as long as participants are engaged in their identified plan and continue to meet program eligibility requirements.

**F. Case Planning:**

- Entrance into and maintenance of a case plan or contract will be mandatory and participants must show good faith, verifiable efforts in making progress toward short and long-term goals. Existing Participants will have until January 1, 2023 to demonstrate entrance into and maintenance of a case plan or contract. These goals include but are not limited to:
  - Actions to increase income and access to other available resources which help lower overall household expenses.
  - Actions to improve credit history and rental stability.
  - Efforts to address behavioral health issues that negatively impact housing stability.
  - Efforts to access more affordable housing, including applying to appropriate wait lists.
- Grantee will be familiar with other community organizations and assist participants in connecting with other organizations as needed.
- Grantee must clearly demonstrate linkages to existing resources for income and other resources.
- Work collaboratively with other community organizations presently working with the participants and additional ones who can provide specific expertise.
- Grantee may also enhance the subsidy model described with additional components that will be effective in achieving successful outcomes.

**VII. Service Objectives**

A. For the period May 1, 2022 to June 30, 2022, the Grantee will meet following service objectives:

- Provide rental subsidy for at least 205 unduplicated participants.
- Provide 410 months of housing subsidies. A unit of service is one monthly subsidy payment.

B. For the period July 1, 2022, to June 30, 2023, the Grantee will meet the following service objectives:

- Provide rental subsidy for at least 205 unduplicated participants.
  - Provide 2000 months of housing subsidies. A unit of service is one monthly subsidy payment.
- C. For the period July 1, 2023, to June 30, 2024, the Grantee will meet the following service objectives:
- Provide rental subsidy for at least 205 unduplicated participants.
  - Provide 2000 months of housing subsidies. A unit of service is one monthly subsidy payment.
  - Transition at least 10 unduplicated participants off of rental subsidy as a result of increased income or access to other housing resources.

### **VIII. Outcome Objectives**

On an annual basis and as needed, Grantee will report progress towards meeting the following outcome objectives:

- A. Housing Retention Outcomes (collected through Grantee's database system)
- At least 85% of participants will remain stably housed 6 months after assistance begins.
  - At least 75% of participants will remain stably housed 12 months after assistance begins.
  - Unless Grantee has documentation showing otherwise, January 1, 2022 will be considered the date in which assistance began for Existing Participants.
- B. Client Satisfaction Outcomes (collected through participant satisfaction survey administered by Grantee)
- At least 65% of program participants will complete and return satisfaction surveys.
  - At least 75% of participants indicate excellent or good in rating the quality of services they receive.
  - At least 75% of consumers who receive housing subsidy report that the subsidy was able to help keep them housed.
  - Grantee has until January 1, 2023 to begin collecting participant satisfaction surveys for fiscal year 22/23.

### **IX. Reporting Requirements**

- A. The Grantee will enter New Participants' data into the CA GetCare database system.
- B. The Grantee will enter into the CA GetCare Service Unit section all the units of service by the 5<sup>th</sup> working day of the month for the preceding month.
- C. Grantee is only responsible to report on information/work product generated by Grantee.
- D. Monthly, quarterly, and annual reports must be entered into the Contracts Administration, Reporting, and Billing Online (CARBON) system as required by DAS and Contracts Department staff.
- E. Beginning July 1, 2023, Grantee program staff will complete an Elder Abuse Mandated Reporter Training



and a Security Awareness Training on an annual basis; Grantee will maintain evidence of staff completion of these training.

- F. Grantee will submit response rates and aggregated data from annual participant satisfaction survey to Office of Community Partnerships staff by a mutually agreed upon date between DAS OCP and the Grantee.
- G. Grantee will issue a Fiscal Closeout Report at the end of the fiscal year. The report is due to HSA no later than July 31<sup>st</sup> each grant year. This report must be submitted to the CARBON system. The City will provide Grantee with training on CARBON as it pertains to this Agreement.
- H. Grantee will develop and deliver ad hoc reports as requested by HSA/DAS/OCP.
- I. Grantee will develop and deliver an annual summary report of SOGI data collected in the year as required by state and local law. The due date for submitting the annual summary report are January 10<sup>th</sup> (June-December data) and July 10<sup>th</sup> (January – June data).
- J. Grantee will develop and maintain with OCP's approval, an updated Site Chart using DAS approved form with details about the program.
- K. Grantee will be compliant with the Health Insurance Portability and Accountability Act of 1996 (HIPAA) privacy and security rules to the extent applicable and to take all reasonable efforts to implement HIPAA.
- L. By September 1, 2023 Grantee will develop a manual of policies and procedures for all aspects of the program, including a grievance policy and project income policy that are consistent with DAS OCP policy memorandum.
- M. For assistance with reporting and contract requirements, please contact:

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**X. Monitoring Activities**

- A. Program Monitoring: Program monitoring will include review of compliance to specific program standards or requirements; client eligibility and targeted mandates, back up documentation for the units of service and all reporting, and progress of service and outcome objectives; how participant records are collected and maintained; reporting performance including monthly service unit reports on CA Getcare, maintenance of service unit logs; agency and organization standards, which include current organizational chart, evidence of provision of training to staff regarding the Elder Abuse Reporting, evidence that program staff have completed a Security Awareness Training; program operation, which includes a review of a written policies and procedures manual of all OCP funded programs, written project income policies if applicable, grievance procedure posted in the center/office, and also given to the consumers who are homebound, hours of operation are current according to the site chart; a board of director list and whether services are provided appropriately according to Sections VI and VII.
- B. Fiscal Compliance and Contract Monitoring: Fiscal monitoring will include review of the Grantee's organizational budget, the general ledger, quarterly balance sheet, cost allocation procedures and plan,

State and Federal tax forms, audited financial statement, fiscal policy manual, supporting documentation for selected invoices, cash receipts and disbursement journals. The compliance monitoring will include review of Personnel Manual, Emergency Operations Plan, Compliance with the Americans with Disabilities Act, subcontracts, and MOUs, and the current board roster and selected board minutes for compliance with the Sunshine Ordinance, and HIPAA compliance.

### HUMAN SERVICES AGENCY BUDGET SUMMARY BY PROGRAM

Name	Term			
<b>Eviction Defense Collaborative (EDC)</b>	3/1/22-6/30/24			
(Check One)    New <input checked="" type="checkbox"/> Renewal <input type="checkbox"/> Modification <input type="checkbox"/>				
If modification, Effective Date of Mod.                      No. of Mod.				
<b>Program: Continuing Subsidies for Existing Subsidy Housing Program</b>				
Budget Reference Page No.(s)				Total
Program Term	3/1/22-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	3/1/22-6/30/24
<b>Expenditures</b>				
Salaries & Benefits	\$122,447	\$420,456	\$420,456	\$963,359
Operating Expenses	\$122,543	\$71,181	\$71,181	\$264,905
<b>Operating Expenses Subtotal</b>	<b>\$244,990</b>	<b>\$491,637</b>	<b>\$491,637</b>	<b>\$1,228,264</b>
Indirect Percentage (%)	15%	15%	15%	
Indirect Cost (Line 16 X Line 15)	\$36,748	\$73,746	\$73,746	\$184,240
<b>Total Operating Expenses</b>	<b>\$281,738</b>	<b>\$565,383</b>	<b>\$565,383</b>	<b>\$1,412,504</b>
<b>Tenant Subsidy Funds</b>	<b>\$420,000</b>	<b>\$1,680,000</b>	<b>\$1,680,000</b>	<b>\$3,780,000</b>
Subcontractor/Capital Expenditures	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$701,738</b>	<b>\$2,245,383</b>	<b>\$2,245,383</b>	<b>\$5,192,504</b>
<b>HSA Revenues</b>				
General Fund	\$701,738	\$2,245,383	\$2,245,383	\$5,192,504
<b>TOTAL HSA REVENUES</b>	<b>\$701,738</b>	<b>\$2,245,383</b>	<b>\$2,245,383</b>	<b>\$5,192,504</b>
<b>Other Revenues</b>				
<b>Total Revenues</b>	<b>\$701,738</b>	<b>\$2,245,383</b>	<b>\$2,245,383</b>	<b>\$5,192,504</b>
Full Time Equivalent (FTE)	5.09	4.59	4.59	
Prepared by: Krista Alderson, EDC		Telephone No.: 510-435-2204		
HSA-CO Review Signature: _____				
<b>HSA #1</b>				<b>6/20/2018</b>

**Salaries & Benefits Detail**

POSITION TITLE	Agency Totals		HSA Program		3/1/22-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	3/1/22-6/30/24
	Annual Full	Total	% FTE	Adjusted	DAS Budgeted Salary	DAS Budgeted Salary	DAS Budgeted Salary	TOTAL Budgeted Salary
	RADCo Program Director	\$100,000	1.00	5%	0.05	\$6,666	\$5,000	\$5,000
Supervising Subsidy Coordinator	\$85,000	1.00	100%	1.00	\$21,249	\$85,000	\$85,000	\$191,249
Subsidy Coordinator	\$75,000	1.00	100%	1.00	\$18,750	\$75,000	\$75,000	\$168,750
Subsidy Coordinator	\$75,000	1.00	100%	1.00	\$18,750	\$75,000	\$75,000	\$168,750
Subsidy Coordinator	\$75,000	1.00	100%	1.00	\$18,750	\$75,000	\$75,000	\$168,750
Intake Specialist	\$60,000	1.00	2%	0.02	\$1,350	\$1,200	\$1,200	\$3,750
RADCo Finance and Data Manager	\$84,000	1.00	2%	0.02	\$8,400	\$1,680	\$1,680	\$11,760
RADCo Fund Processor	\$65,000	1.00	50%	0.50	\$8,124	\$32,500	\$32,500	\$73,124
TOTALS	\$619,000	8.00	459%	4.59	\$102,039	\$350,380	\$350,380	\$802,799
FRINGE BENEFIT RATE	20%							
EMPLOYEE FRINGE BENEFITS	\$123,800				\$20,408	\$70,076	\$70,076	\$160,560
TOTAL SALARIES & BENEFITS	\$742,800				\$122,447	\$420,456	\$420,456	\$963,359
<b>HSA #2</b>								<b>6/20/2018</b>

**Eviction Defense Collaborative (EDC)****Program: Continuing Subsidies for Existing Subsidy Housing Program****Operating Expense Detail**

<u>Expenditure Category</u>	TERM	TOTAL			
		<u>3/1/22-6/30/22</u>	<u>7/1/22-6/30/23</u>	<u>7/1/23-6/30/24</u>	<u>3/1/22-6/30/24</u>
Rental of Property		\$10,110	\$33,600	\$33,600	\$77,310
Utilities(Elec, Water, Gas, Phone, Garbage)		\$2,120	\$5,088	\$5,088	\$12,296
Office Supplies, Postage		\$6,660	\$1,584	\$1,584	\$9,828
Building Maintenance Supplies and Repair		\$1,550	\$3,720	\$3,720	\$8,990
Printing and Reproduction					\$0
Insurance		\$1,072	\$3,216	\$3,216	\$7,504
Staff Training		\$20,000	\$20,000	\$20,000	\$60,000
Staff Travel-(Local & Out of Town)		\$1,000	\$2,400	\$2,400	\$5,800
Rental of Equipment		\$31	\$73	\$73	\$177
<b>CONSULTANTS</b>					
Salesforce Consultant		\$5,000	\$500	\$500	\$6,000
<b>OTHER</b>					
Advertising/Recruitment		\$75,000	\$1,000	\$1,000	\$77,000
<b>TOTAL OPERATING EXPENSE</b>		<b>\$122,543</b>	<b>\$71,181</b>	<b>\$71,181</b>	\$264,905

HSA #3

6/20/2018

Eviction Defense Collaborative (EDC)  
Program: Continuing Subsidies for Existing Subsidy Housing Program

**Subcontractor/Capital Expenditures**

<b>SUBCONTRACTORS</b>	3/1/22-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	3/1/22-6/30/24
Subcontractor 1				
Subcontractor 2				

**TOTAL SUBCONTRACTOR COST**      \$0      \$0      \$0      \$0

<b>EQUIPMENT</b>	<b>TERM</b>	3/1/22-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	3/1/22-6/30/24
Units	ITEM/DESCRIPTION				
	Equipment A				

**TOTAL EQUIPMENT COST**      \$0      \$0      \$0      \$0

<b>REMODELING</b>	3/1/22-6/30/22	7/1/22-6/30/23	7/1/23-6/30/24	3/1/22-6/30/24
Description:				
Remodel A				

**TOTAL REMODELING COST**      \$0      \$0      \$0      \$0

**TOTAL SUBCONTRACTOR/CAPITAL EXPENDITURE**      \$0      \$0      \$0      \$0